

ISLE OF ANGLESEY COUNTY COUNCIL	
Report to:	Executive Committee
Date:	1/12/14
Subject:	Work programme for the Anglesey Integrated Delivery Board for Health and Social Care Services
Portfolio Holder(s):	Councillor Kenneth Hughes
Head of Service:	Alwyn Jones
Report Author: Tel: E-mail:	Margaret Peters 01248 751812 MargaretPeters@ynysmon.gov.uk
Local Members:	

A –Recommendation/s and reason/s
<p>That the Executive approves the work programme for the Integrated Delivery Board (IDB) for Health and Social Care Services for Anglesey so that the Board can assist in the development of Community Health and Care Services on Anglesey.</p> <p>In January 2014, the Council’s Executive and BCUHBs Executive Team approved the establishment of a joint Health and Social Care IDB for Anglesey to ensure that the health and care needs of the local population can be better served by the improved integration of Health and Local Authority services. The Council’s Executive Committee noted that a shared action plan/work programme should be presented for consideration by the Council during the Autumn of 2014.</p> <p>One of the key recommendations following a strategic development workshop for Local Authority and Health Board staff held in March 2013 was the need to set up an IDB for community health and social care services for Anglesey.</p> <p>In July 2013, the Welsh Government published a Consultation Document (‘Framework for Integrated services for Older People with Complex Needs’: David Sissling) that sets out requirements and expectations on Health Boards and Local Authorities to accelerate the pace of integrating health and social care services and to embed these into mainstream service delivery by the end of December 2014 in order to facilitate access to services and to improve outcomes for citizens.</p>

The aims and objectives of the IDB is to work towards delivery of 'single services'. This includes improved alignment of business plans, budgets and organisational cultures. The IDB will include consideration of innovative approaches to pooled budget frameworks for Anglesey to make best use of the resources available. The IDB will take on the role of a "county forum". The IDB will take the opportunity to review its function following the announcement of the restructure of BCUHB and the review of the Local Service Board.

The Board will be accountable to the BCUHB Board and democratic processes within the Local Authority and the Board will be reporting to the Local Service Board.

The first IDB meeting was held in March 2014, meetings are held bi-monthly and the Chair is rotated.

Since public finances are limited, effective engagement with our service users and communities is of paramount importance and the IDB will focus on transforming services to ensure resources are most appropriately aligned and deployed to meet the needs of the people of Anglesey.

This means strengthening the planning and co-ordination of care and support, with both Local Authority and Health Board working closely together to develop a truly integrated health and social care system that provides people-centred and whole-person care. The health and social care system faces a number of challenges in particular relation to integration, which are widely attributed to:

- Increase in people with long term conditions (adults and children), multiple morbidities and an ageing population.
- Fragmented care.
- Public health pressures and widening health inequalities.
- Reduced finances with increased expectation and demand.

The IDB will provide the governance arrangements in relation to specific projects/work streams for integrated working such as:

- Single Point of Access for Adult Services
- Specialist Children's Services (Section 33 Agreement in place)
- Integrated Community Adult Mental Health Service
- Health and Social Care Support Workers
- Integrated Family Support Service/Team
- Intermediate Care Fund projects (specifically the Co-located multi disciplinary health and social care teams and the provision of 7 day community support for Anglesey).

These initiatives testify a strong tradition of engagement and collaboration. Nevertheless it is evident that further benefits could be secured by greater strategic alignment and improved governance of these individual work streams.

Based on the information gleaned from the IDB and joint sessions, the following have been identified as the key priorities which address the immediate delivery needs and more mid-term development requirements of both Local Authority and Health Board:

i) Intermediate Care Fund Integrated health and social care projects

Outcome: A strengthened integrated localised, community based services across Health and Social Care that provides a more streamlined efficient service. To empower older people on Anglesey by giving them as much independence, choice and control as possible in their future care.

ii) Specialist Children's Services

Outcome: Integrated services for children and young people to provide a one-stop service with clear pathways of multi-agency response, so that arrangements are simple, clear and make sense to families.

iii) The 'Front Door' for Children's Services

Outcome: To help the children of Anglesey to live safely within families, which improves the outcomes for children and reduces dependency on more costly specialist services.

The work programme was presented, discussed and approved at the Partnership and Regeneration Scrutiny Committee meeting on 25/09/14.

This work will align with the direction of the Local Authority's Corporate Plan and Welsh Government's Policy on 'Social Services and Well-being'.

B – What other options did you consider and why did you reject them and/or opt for this option?

N/A

C – Why is this a decision for the Executive?

To obtain the Executive's approval of the work programme for the Anglesey **Integrated Delivery Board (IDB) for health and social care services.**

CH – Is this decision consistent with policy approved by the full Council?

Yes

D – Is this decision within the budget approved by the Council?
N/A

DD – Who did you consult?		What did they say?
1	Chief Executive / Strategic Leadership Team (SLT) (mandatory)	
2	Finance / Section 151 (mandatory)	My only comment is that the matter relating to the delegation of staffing budgets ought to include Finance in the process for determining what will happen as we may have issues that will need to be addressed.
3	Legal / Monitoring Officer (mandatory)	
4	Human Resources (HR)	N/A
5	Property	N/A
6	Information Communication Technology (ICT)	N/A
7	Scrutiny	To recommend to the Executive that they approve the work programme for the Integrated Delivery Board so that the Board can assist the development of Community Health and Care Service on Anglesey.
8	Local Members	N/A
9	Any external bodies / other/s	N/A

E – Risks and any mitigation (if relevant)		
1	Economic	N/A
2	Anti-poverty	N/A
3	Crime and Disorder	N/A
4	Environmental	N/A
5	Equalities	N/A
6	Outcome Agreements	N/A
7	Other	

F - Appendices:
Appendix 1: Work programme for the IDB Appendix 2: Relevant report reference for the work of the IDB Appendix 3: IDB Members list

FF - Background papers (please contact the author of the Report for any further information):
Establishing an Integrated Delivery Board with Betsi Cadwaldr Universtiy Health Board and Public Health Wales for social care provision report that went to the

Executive Committee on 13/01/14 to secure endorsement for establishing an IDB.

Work programme recommendation report to the Partnership & Regeneration Scrutiny Committee 25/09/14.

Integrated Delivery Board (IDB) for Health and Social Care services for Anglesey ACTION PLAN

Workstream	Actions/tasks to be done	By when	By who (IDB lead member/sponsor)	RAG status Red - Overdue Amber - On track Green - Completed
Develop appropriate governance arrangements for the IDB moving forward	Review the IDB governance arrangements in light of BCUHB Structural changes. Map out and evaluate governance arrangements for individual projects and integrated services in-scope and make recommendations for improvement/changes as necessary.	January 2015	Andrew Jones supported by Gwen Carrington	
Unscheduled Care demand reduction	Map out current unscheduled care demand in Anglesey Research potential interventions to reduce demand and maintain independence.	Ongoing	Craig Barton & Alwyn Jones	







	(Cross reference with ICF work). Pilot high impact changes and evaluate effect.			
Intermediate Care Fund - Pilot of Co located MDTs on Anglesey	Co-locate Social Care and Health staff in the GP surgery in Amlwch and Plas Mona in LlanfairPG (initially these 2 sites, with potential for a 3 rd and 4 th sites during the lifetime of the project. MDT up and running in both locations Develop evaluation process Determine programme for further co-location including third location	End of August 2014 September 2014 October 2014 September 2014	Alwyn Jones & Wyn Thomas	
Intermediate Care Fund - Provision of 7 day community health and social care support for the people of Anglesey	Recruit staff The team is operational	Completed End of August 2014	Alwyn Jones & Wyn Thomas	
Abolition of panels (not just health and social care)	Identify current panels in place, purpose, function, and governance arrangements.	End of October/ November 2014	Alwyn Jones & Wyn Thomas	

panels)	Identify opportunities to rationalise and or abolish where appropriate and associated risks and mitigation.			
Scoping enabling and authorising the delegation of budgets for staff.	Senior manager to scope agree options for consideration by LA / BCUHB Review the appropriate level of delegation and authorisation to speed up decisions	By April 2015	Andrew Jones & Gwen Carrington	
Social Demographic needs of the population of Anglesey	IDB to determine how to collate information regarding resources, costs of services, how budget decisions are taken and the population needs of Anglesey. Health and social care needs assessment to be produced as part of Social Care and Wellbeing Act by (guidance issued Spring 2015) Interim arrangement: to review existing health needs assessment reports produced and agree current applicability. Develop map of health & social care resource utilisation to understand current state and inform future direction.	End of January 2015 To be determined by 2015 By end of January 2015 By end of January 2015	LSB (Anwen Davies & Sarah Andrews)	

<p>Integrated Community Mental Health Service</p>	<p>Develop a shared understanding of:</p> <ul style="list-style-type: none"> • Current integration of adult and opmh services • Scope of proposed integration programme <p>An MoU for the service will be agreed by operational managers</p> <p>and endorsed by the respective agencies.</p> <p>Provide a joint response to the National Assembly Wales consultation (post-legislative scrutiny to assess the implementation and operation of the Mental Health (Wales) Measure 2010)</p>	<p>October 2014</p> <p>December 2014</p> <p>Closing date for responses: 12 September 2014</p>	<p>Mark Couchman & Alwyn Jones</p>	
<p>Specialist Children's Services</p>	<p>Four consultation sessions held for families focussing on 'short breaks'. Children and their families consulted about the services they would like to see. This feedback will inform the new model for the service.</p> <p>Commissioning and Management Board to redefine the TOR, review membership and QA/performance management.</p>	<p>August 2014</p> <p>Meeting/workshop to be held in Oct 2014</p>	<p>Anwen Hughes & Cilla Robinson</p>	

	A new service pathway supported by a business plan will be proposed.	December 2014		
The 'Front Door' for Children's Services	<p>Conduct a review of the 'front door' of Children's Services looking at processes as cases came in, the thresholds used, and cases at different points.</p> <p>Establish project for service transformation for children's services and a single point of access</p> <p>Scope out options</p>	<p>Completed</p> <p>September 2014</p> <p>October/ November 2014</p>	Anwen Hughes & Cilla Robinson	
<p>Actions for the IDB taken from the North Wales statement of intent ('Framework for Integrated services for Older People with Complex Needs') action plan:</p>				
Integrated locality and community based services	Agree localities for initial implementation of integrated teams	September 2014	County Forum (IDB)	
Integrated information and advice and data sharing	<p>Identify potential of CCIS to support integration</p> <p>Award final tender</p> <p>Go live</p>	<p>By December'14</p> <p>By March 2016</p>	County Forum (IDB)	

Appendix 2: Relevant references for the Integrated Delivery Board for Health and Social Care Services for Anglesey:

<p>Welsh Government, Statistics for Wales (August 2014) : Local Area Summary Statistics, Isle of Anglesey (Technical report available in English only)</p>	 140807-local-area-summary-isle-anglesey-€
<p>NHS Wales, Public Health Wales Observatory: GP Cluster Profiles, BCUHB (Technical report available in English only)</p>	 20130510_GPclusterProfile_BetsiCadwaladr.
<p>Welsh Government. Together for Health. A Five Year Vision for the NHS in Wales. Cardiff: WG; 2011.</p>	 Together for Health English.pdf
<p>Welsh Assembly Government. Setting the Direction. Primary & Community Services Strategic Delivery Programme. Cardiff: WG; 2010.</p>	 Setting the Direction English.pdf
<p>David Sissling, Llywodraeth Cymru / Welsh Government (Gorffennaf/July 2013): A Framework for Delivering Integrated Health and Social Care for Older People with Complex Needs</p>	 130722integration hss_en.pdf
<p>Social Services and Well-being (Wales) Act 2014</p>	 Social Services and Wellbeing (Wales) Act

Appendix 3:

Integrated Delivery Board members:

Isle of Anglesey County Council:
Gwen Carrington, Corporate Director of Community
Anwen Huws, Head of Children's Services
Alwyn Jones, Head of Adult's Services
Nicola Roberts, Councillor
Kenneth Hughes, Councillor
Bethan Jones, Deputy Chief Executive and member of Gwynedd and Môn Local Service Board
Gwynedd County Council:
Anwen Davies, Senior Partnerships Manager, Gwynedd and Ynys Môn and member of the Gwynedd and Ynys Mon Local Service Board
Betsi Cadwaladr University Health Board:
Andrew Jones, Executive Director of Public Health, BCUHB, Member of the BCUHB Board and Member of the Gwynedd and Mon Local Service Board
Hywel Meredydd-Davies, Independent member of BCUHB Board
Wyn Thomas Assistant Director, Community Partnership Development
Cilla Robinson, Associate Chief of Staff, Children and Young People CPG
Christine Lynes, Associate Chief of Staff, Primary, Community and Specialist Medicine CPG
Mark Couchman, Programme Manager, Mental Health and Learning Disabilities CPG
Pam Lewis, Director of Therapies and Clinical Support
Craig Barton, Senior Site Manager, Ysbyty Gwynedd
Dr Stephen McVicar, GP Locality Lead
Public Health Wales:
Sarah Andrews, Principal in Public Health